GOVERNMENT ARTS COLLEGE (AUTONOMOUS) COIMBATORE – 641 018

P.G. AND RESEARCH DEPARTMENT OF COMMERCE

M.Com.,

CURRICULUM AND SYLLABUS

(Under Choice Based Credit System – CBCS)

(With effect from 2015 - 2016 onwards)

M.Com Syllabus (w.e.f. 2015-2016 Batch)

LIST OF PAPERS											
0	.	Code		lours		Marks		Minimum Passing marks		f ts	
SI. No	Part	Subject Code		Title of Papers	No. of Hours	Internal	External	Total	External	Total	No. of Credits
	<u> </u>			I SEMESTER				<u> </u>			
1	A		Core Paper - I	Operations Research	8	25	75	100	38	50	5
2	A		Core Paper - II	Managerial Economics	7	25	75	100	38	50	5
3	A		Core Paper - III	Business Environment	8	25	75	100	38	50	5
4	В		Soft Skill	Management Information System	7	25	75	100	38	50	4
				II SEMESTER							
5	A		Core Paper - IV	Advanced Accounts	7	25	75	100	38	50	5
6	A		Core Paper - V	Business Research Methods	8	25	75	100	38	50	5
7	A		Core Paper - VI	Financial Management	7	25	75	100	38	50	5
8	A		Elective - VII	Service Marketing	8	25	75	100	38	50	5
				III SEMESTER							
9	A		Core Paper-VIII	Investment Management	6	25	75	100	38	50	5
10	A		Core Paper -IX	International Business	6	25	75	100	38	50	5
11	A		Core Paper -X	Human Resource Management	6	25	75	100	38	50	5
12	A		Core Paper -XI	Advanced Management Accounting	6	25	75	100	38	50	5
13	A		Computer Practical - XII	Accounting and Business Packages	7	40	60	100	30	50	5
IV SEMESTER											
14	A		Core Paper -XIII	Industrial Law	6	25	75	100	38	50	5
15	A		Core Paper -XIV	Financial Services	8	25	75	100	38	50	5
16	A		Core Paper -XV	Consumer Behaviour	7	25	75	100	38	50	5
17	A		Core Paper -XVI	Retail Management	8	25	75	100	38	50	5
18	В			Project Work		20	80	100	40	50	6
			Tot	al				1800			90

OPERATIONS RESEARCH

UNIT – I

Operations Research - Definitions, Characteristics, Scope and Applications - Phases of Operations Research - Operations Research and Decision Making.

UNIT - II

Linear Programming Problem – Graphical Solution – Standard Form – Basic Solution – Simplex Method.

UNIT - III

Transportation problem – Initial basic feasible solution – Methods – north-west corner method, Least cost method and Vogel's approximation method.

Assignment problem- Formulation and Solution

UNIT - IV

Project Network Analysis – Developing the Project Network – Critical Path Analysis - PERT/CPM – Determination of project duration – Probability of Meeting Schedule Time - Cost consideration in PERT/CPM.

UNIT - V

Inventory model – Necessity for maintaining inventory – Selective inventory management techniques – Fundamental problem of EOQ – Purchase models with and without shortage – Re-order level and Optimum Safety stock

- 1. Operations Research Technique for Management V
- 2. Operations Research
- 3. Operations Research
- 4. Cost Accounting

- V.K. Kapoor
- Prem Kumar Gupta.
- S.Kalavathi.
- S.P.Jain & K.L.Narang.

MANAGERIAL ECONOMICS

UNIT – I

Nature and Scope of Managerial Economics – Role and Responsibilities of Managerial Economist – Economic Theory and Managerial Economics

UNIT – II

Demand Analysis and Forecasting. Demand Determinants – Demand distinctions – Demand Forecasting

UNIT - III

Cost and Production analysis: Cost Concepts – Cost and Output relationship – Production Function – Cost Function – Short run and Long run Cost – Returns to the Scale of the Plant.

UNIT – IV

Price and Output decisions under different market condition: Perfect and Imperfect Competition – Pricing Methods – Profit Policies and Social Responsibilities of business.

UNIT - V

National Income – Concepts – Measurements - Theory of Income distribution. Business Cycle – Types – Phase – Controlling business cycles.

- 1.Managerial Economics Jael Dean
- 2. Managerial Economics3. Managerial Economics4. Spencer & Siegelman5. Varshney & Maheswari
- 4. Principals of Economics Seth . M.L.

BUSINESS ENVIRONMENT

UNIT – I

Environment: Economic and Non-economic environments - Inter-relation Between economic and non-economic environments - Business and society: Professionalisation -Business ethics – Business culture – Social Responsibility of Business – Social audit.

UNIT - II

Economic Systems: Capitalism, Socialism and Mixed economy - Economic roles of Government sectors of Indian economy - Public, Private, Joint and co-operative sectors -Privatisation – Ways – Reaction – Benefits – Obstacles – Privatisation in India.

UNIT - III

Industrial policy - Resolutions - Industries (Development and Regulation) Act 1951. Monetary and Fiscal policies. Government policy towards Small Scale Industry -Industrial sickness – Cause and Prevention. Industrial pollution – Causes and control.

UNIT - IV

Business combination - Competition policy and law - Competition Act 2002regulasion of combination – FEMA and SEBI

UNIT - V

Government policy regarding Foreign exchange and Exchange control – Foreign Investment and collaboration – Multinational companies – Government policy towards MNC's - Globalisation of Indian business.

- 1. Business Environment - Francis Cherunilam. 2. Business and Government - Maheswari & Gupta.
- Aswathappa. 3. Business Environment

Semester-I	Subject code-	w.e.f 2015-2016 batch	Soft skill
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MANAGEMENT INFORMATION SYSTEM

UNIT – I

Management Information System –Features. Computer Based Information Systems. Information Systems – Types, Architecture, Need and Challenges. Constraints in MIS Operation. Pre-requisites for Effective MIS.

UNIT - II

Data and Information- Types of Information. System – Features, Elements, Environment and Subsystem. Information Requirements at Different Management Levels. Decision Making Process. Concept of Communication Technology. Application of Office Automation.

UNIT - III

Information System – Planning and Techniques. System Development Life Cycle – Prototyping – End User Development. Activities Involved in System Analysis – System Design – System Testing –System Implementation – System Maintenance.

UNIT - IV

Transaction Processing Systems – Features and Components. Decision Support System – Features, Types and Components. DSS Vs MIS. Executive Information System – Features and Components. Artificial Intelligence - Features and Application in Business. Expert System - Features and Components.

UNIT - V

Control of Information Systems – Objectives and Types. Information Security – Elements, Approaches and Implementation. Activities and Measures against Computer Frauds.

- 1. Management Information System LM Prasad, Usha Prasad.
- 2. Management Information System P. Mohan.
- 3. Management Information System A.K. Gupta.
- 4. Management Information System Aman Jindal.

Semester-II	Subject code-	w.e.f 2015-2016 batch	Core paper -IV

ADVANCED ACCOUNTS

UNIT – I

Amalgamation, Absorption (including inter company holdings and owing), - External Reconstruction – Internal Reconstruction (including scheme of reconstruction)

UNIT – II

Holding Company Accounts including Inter Company Holdings (two or more subsidiaries)

UNIT - III

Accounts of Banking Companies

UNIT - IV

Accounts of Insurance Companies

UNIT – V (Only theory)

Inflation Accounting - Human Resource Accounting

Note: 60% Problems and 40% Theory

Reference Books:

1. Corporate Accounting – T.S Reddy and A. Murthy.

2. Advanced Accounting - Dr.S.M Shukla.

3. Advanced Accountancy. - R.L. Gupta & M. Radhaswamy.

4. Advanced Accounting - Rup Ram Gupta, Vidya Saran Gupta.

5. Advanced Accounts - Grewal, T.S., Shukla, M.C., S.C. Gupta.

BUSINESS RESEARCH METHODS

UNIT – I

Business Research – Meaning, Scope, Utilities of business research – Qualities of a good Research – Types of research – Research process.

UNIT - II

Identification, Selection and formulation of research problem – Hypotheses – Research Design – Sampling methods and Techniques – Sampling errors and connected problems.

UNIT - III

Data collection – Tools – Interview, Schedule and Questionnaire – Pilot study and Final Collection of data – Scaling techniques – Processing of Data – Editing and coding – Transcription and Tabulation.

UNIT - IV

Data Analysis – Time Series – Correlation Analysis – Partial and Multiple Correlation – Regression Analysis – Partial and Multiple Regression.

UNIT - V

Test of Hypothesis – 'z' test, 't' test, 'f' test, ANOVA and Chi-square test – Interpretation and Report writing.

Note: Units 1 to 3 Theory, Units 4 and 5 problems.

Marks distribution: 60% Theory and 40% Problems.

Reference Books:

Research Methodology Methods and Techniques
 Research Methodology in Social Science
 Statistical Methods
 C.R. Kothari.
 C.R. Reddy.
 S.P. Gupta.

4. An Introduction to Research Methods in Social Science - C.C. Pattan Shetti.

Semester-II Subject code-	w.e.f 2015-2016 batch	Core paper -VI
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FINANCIAL MANAGEMENT

UNIT – I

Financial Management – Meaning, Objective, Scope and Methods –Relationship between risk and return – Time value of money.

UNIT – II

Cost of capital – Meaning and importance –Computation - Cost of Debt, Preference, Eqity and Retained Earnings – Weighted Average cost of capital – Capital budgeting – Techniques – ROI, payback period and discounted cash flow.

UNIT – III

Capitalisation – Over and Under Capitalisation – Causes, Evils and Remedies. Theories of Capital Structure – Net income approach - Net operating income approach - MM Hypothesis – Factors determining capital structure. Leverages – Financial and Operating leverages – EBIT and EPS analyses.

UNIT - IV

Dividend Theories: Walter model, Gorden and MM's models – Dividend policy – Forms of Dividend – Factors affecting dividend policy.

UNIT - V

Working capital management – Concepts – Objectives – Sources of Working Capital Determinants and computation of working capital.

Note: 60% Theory and 40% Problems

Reference Books:

Financial Management - Principles and Practice
 Financial Management
 Financial Management
 Financial Management
 Financial Management
 S.N.Maheswari
 Presanna Chandra
 I.M.Pondey
 Shashi K. Gupta and R.K. Sharma

Semester-II	Subject code-	w.e.f 2015-2016 batch	Major elective -VII

SERVICES MARKETING

UNIT – I

Meaning and definition of Services – Reasons for growth in service sector – types of services – Difference between service and goods – characteristics of services – services Marketing and goods marketing.

UNIT -II

Services marketing mix – Product, Pricing, Promotion, Place, People, Physical evidence and Process.

UNIT – III

Managing demand and supply – Forecasting demand – understanding demand patterns - Capacity constraints, capacity planning both short term & long term – Strategies for managing capacity and demand.

UNIT - IV

Service quality – Dimensions – Measurement – Expected and Perceived service quality-GAP analysis. Service Marketing application – Bank, Tourism , Hospital and Airline

UNIT - V

CRM – Introduction to CRM –Evolution, key principles, benefits –CRM cycle – Electronic point of sale – Customer service help desk – call center – System integration.

- 1. Services Marketing
- 2. Services Marketing
- 3. Services Marketing and Management
- 4. Customer Relationship Management
- 5. Customer Relationship Management
- Vasanti venugopal & V.N. Raghu.
- Dr.P.N.Reddy & H.R. Appanaiah.
- Dr.Balaji.
- K. Balasubramaniam.
- Peer Mohamed.

INVESTMENT MANAGEMENT

UNIT-I

Nature and meaning of investment management– Objectives of investment-factors influencing investment-Investment management and Portfolio management. Features of investment programme – Investment process - Security market indicators –RBI index.

UNIT-II

Investment alternatives - Equity and preference shares, Bonds, Life policies, UTI - Provident funds –mutual funds National savings schemes –portfolio evaluation –Sharpe measure Treyners index Jenson's index.

UNIT-III

Risk and Return –Security valuation-New issue market-Stock exchange in India-Role of stock brokers.

UNIT-IV

Fundamental and Technical analysis -Economic analysis, Industry analysis, Company analysis and Efficient market theory.

UNIT-V

Portfolio theories: Markowitz portfolio selection model-Sharpe's and single index model – Capital asset pricing model-Arbitrage pricing theory.

Reference Books:

1. Portfolio management : KEVIN.S 2.Investment Management :Dr.PreetiSingh 3. Investment Management :Dr.R.P.Rustagi 4. Investment analysis and Management : Clark, James Fransis

5. How the stock markets works :Dalton John M, Prentice Hall Delhi

Semester-III Subject code-	w.e.f 2015-2016 batch	Core paper -IX
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INTERNATIONAL BUSINESS

UNIT – I

International trade – Meaning -Nature and Scope – gains from international trade – barriers to international trade. Foreign trade and economic growth –Terms of Trade - Forms of International Business.

UNIT - II

Foreign exchange rate – Determination of foreign exchange rate – Factors influencing foreign exchange rate – different type of exchange rate – Dealers in foreign exchange – Foreign Exchange Management Act.

UNIT - III

Balance of Payment - Disequilibrium in balance of payment - Causes and effects of Disequilibrium - Measures to correct disequilibrium - Recent trends in balance of payment in India.

UNIT - IV

 $\label{eq:condition} \textbf{Export Trade-Import Trade-Procedures \& Documentations-Processing of Export Order}.$

UNIT - V

India's Trade Policy – Institutional Infrastructure for Export Promotion in India – SEZ – Role of SEZ in International Business - International Economics Institutions – Regional Economic grouping – GATT, WTO.

Reference Books:

International Business
 Export Management
 International Economics
 International Trade
 C.Jeevanandam
 T.A.S Bala Gopal
 K.R. Gupta
 Mithani

5. International Marketing Management -L.R. Varshney & Bhattacharyya

Semester-III Subject code- w.e.f 2015-2016 batch Core paper -X	Semester-III	Subject code-	w.e.f 2015-2016 batch	Core paper -X
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HUMAN RESOURCE MANAGEMENT

UNIT – I

Human Resource Management – Meaning, Importance , Objectives – Traditional and Modern Functions of HRM – Human Resource Policies – Principle and Need for Human Resource Policies – Human Resource Planning – Need for and Process of HRP

UNIT - II

Recruitment – Sources of Recruitment – Selection Process – Promotions and Transfers – Employee and Executive Training – Performance Appraisal – Job Analysis – Job Evaluation .

UNIT - III

Human Relations – Scope in Human Resources Management – Introducing Changes – Resistance to Change – Types and Causes – Managing Resistance to Change – Grievance in Industry – Causes – Need for an Effective Grievance Redressal Procedure – Discipline – Reasons for Indiscipline – Disciplinary Policy and Procedure

UNIT - IV

Job Satisfaction – Significance – Techniques in Evaluating Job Satisfaction – Improving Job Satisfaction – Motivation – Theories of Motivation – Maslow, McClelland, Herzberg, Vroom, McGregor, Porter and Lawler – Employee Morale – Effects on the Individual and on the Organisation – Determinants of Morale – Motivation by issue of shares.

UNIT - V

Career Development – Career Planning and Career Management – Succession Planning – Leadership – Theories and Approaches – Traits, Behavioural and Contingency Approaches – Employee Counselling – Need and Functions of Counselling – Kinds of Counselling

Text Book:

Human Resource Management – L.M. Prasad, Sultan Chand & Sons, New Delhi

Reference Books:

1. Personnel Management and Industrial Relations
 2. Human Resource Management
 3. Personnel Management
 4. Human Resource Management
 5. Human Resource and Personnel Management
 6. Tripathi,
 7. Dr.P.C. Tripathi,
 8. Gupta
 9. Memoria C.B
 9. Khanna.
 9. K Aswathappa.

Semester-III	Subject code-	w.e.f 2015-2016 batch	Core paper -XI
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ADVANCED MANAGEMENT ACCOUNTING

UNIT – I

Financial Statement Analysis – Comparative Statement, Common Size, Trend Analysis – Ratio Analysis

UNIT - II

Standard Costing and Variance Analysis

UNIT - III

Marginal Costing and Managerial Decision-Making

UNIT – IV (Only Theory Portions)

Responsibility accounting – Meaning and Definition - Fundamental Aspects – Steps involved in Responsibility accounting – Types, Advantages of Responsibility Accounting. Total Quality Management – Definition - Elements, Characteristics and Fundamentals of TQM.

UNIT – V (Only Theory Portions)

Cost Audit – Management Audit – Introduction, Definition, Objectives, Scope, Need, Advantages- Conduct of Management Audit – Contemporary Issues – Activity Based Costing, Target Costing, Life Cycle Costing.

Note: Theory 40% and Problem 60%

- 1. Management Accounting
- 2. Management Accounting
- 3. Principles of Management Accounting
- 4. Cost and Management Accounting
- 5. Cost and Management Accounting
- R.K. Sharma and Shashi K. Gupta
- R.S.N. Pillai & Bagahvathy
- Dr.S.N. Maheswari
- S.P. Iyengar
- Dr.S.N. Maheswari -

ACCOUNTING AND BUSINESS PACKAGES

UNIT-I

Introduction of Accounting and Business Packages:-MS Office and Tally Packages - Fundamentals of MS Office – MS Word, MS Excel, MS Power Point and MS Access. Features of Tally.

UNIT-II

Creating Word Documents:-MS Word – Preparation of Documents - Business and Employment Purposes – Formatting, Objects, Table and Mail Merge.

Creating and Running Slides:-MS Power Point – Presentation of Slide Show – Seminar and Business Promotional Activities – Design, Transition, Animation and Graph.

UNIT-III

Creating Work Sheet:-MS Excel – Building Spread Sheet - Application in the Areas of Education, Accounting, Marketing, Finance and Personnel – Auto Fill, Chart and Functions.

Creating Tables:-MS Access – Collection of Data Organised in Field and Record - Managing Database System – Queries, Forms and Reports.

UNIT-IV

Entering Computerised Accounting System:-Tally – Data Entry in the Form of Vouchers and Customization Process - Automatic Transaction Recording and Posting in Relevant Books – New Company, Groups, Ledgers and Vouchers. Inventories – Stock Categories, Groups, Items and Vouchers. Cost Categories and Centres.

UNIT-V

Generating and Printing Reports of Final Statements of Accounts:-Tally - Existence of Control and Preparation of Reports - Show the Balances or the Figures of Various Account Heads or Ledgers - Budget, Day Books, Balance Sheet, Profit and Loss Account, Trial Balance, Ratio Analysis, Fund Flow and Cash Flow Statements, Cost Summary and Inventory Summary.

Note: Only Computer Practical: 100 Marks (Internal – 40 External – 60)

Reference Books:

1.Tally 9 – Vishnu Priya Singh.

2. Implementing Tally 9 – Asok K. Nadhani and Kisor K. Nadhani.

3. Computer Applications in Business – K. Mohan Kumar and Dr. S. Rajkumar

4. Computer Applications in Business – S.V. SreenivasaVallabhan

5. The Compact Guide to Microsoft Office — Mansfield and Ron.

INDUSTRIAL LAW

UNIT-I

Factories Act 1948 – Provisions relating to health, Safety, Welfare – Employment of Child and young men - Adult workers - Women workers - Woking hours - Leave with wages.

UNIT-II

Trade Unions Act 1926 - Definition - Registration - Rights and Privileges -Cancellation of registration - Political fund - Industrial Disputes Act 1947 - Provisions relating to strike, lockout, retrenchment, Layoff and closure – Machinery to solve disputes.

UNIT-III

Payment of Bonus Act 1965 – Meaning of Gross Profit – Computation of available and allocable surplus – Eligibility for bonus – Minimum and Maximum bonus – Exemption – Applicability of the act – Payment of wages Act 1936 – permissible deductions – Time and Mode of payment – Minimum wages Act 1948.

UNIT-IV

Social security Legislation – Employees State Insurance Act 1948 – Definition – Medical Board - Purpose for which funds can be spent - Benefits - Employees provident Funds and miscellaneous Provisions Act 1952 - Scope - Object - Application of the Act -Definition – Employees PF Scheme – Employees Family pension scheme and Fund – Workmen's compensation Act 1923 - Employer's liability and Non-liability - Ways open to workmen for claiming compensation – Disability – Partial – Permanent – Total disablement – Accusation – Diseases.

UNIT-V

The Payment of Gratuity Act 1972 – Gratuity – Scope and coverage – Definition – Payment of Gratuity - Compulsory Insurance - Protection of Gratuity - Environmental Protection Act – The Industrial Employment (Standing order) Act 1946.

- 1. Industrial Law
- 2. Factory Laws applicable to Tamilnadu
- 3. Industrial Law
- 4. Business and Industrial law
- 5. The Child lab our (Protection & Regnalation)
- 6. The Tamil Nadu Payment of Subsistence Madras Book Agency Athourance Act 1981
- 7. The Environment (Protection) Act 1986
- 8. Labour Industrial Laws

- N.D.Kapoor
- S. Vaidyanathan.
- S.M.Shukla and R.N.Saxena
- P.P.S.Gogna
- Madras Book Agency Act 1986
- -Professional Book Publishers
- -P.K. Padhi.

FINANCIAL SERVICE

UNIT-I

Financial Services: Meaning – Classification – Scope – Modern activities – sources of revenue – Causes for financial Innovation – new financial products and services – Innovative financial Instruments.

UNIT -II

Merchant Banking: Definition – Merchant bankers – Functions/Services – Merchant bankers' code of contact – Regulatory Framework – Operational guidelines – Pre-issue obligations – Post-issue obligations.

UNIT - III

Hire Purchase: Features – Hire Purchase and Instalment sale – Hire purchase and Leasing; Leasing definition: Types of lease – Difference between Financial and Operating lease – Advantages and Disadvantages of leasing; Securitizations: Definition – Features – Special Purpose Vehicle (SPV) – Mechanics of Securitization.

UNIT - IV

Venture Capital: Meaning – Definition – Features – Stages of Venture Capital Financing – Investment Nurturing – Styles of Venture Financing – Nurturing methods – Exit Mechanism; Discounting; Factoring: Meaning – Definition – Modus Operandi – Terms and Conditions – Functions – Types of Factoring.

UNIT -V

Credit Rating: Definition and Meaning – Benefits of Credit Rating – Credit Rating Agency in India CRISIL – IICRA – CARE – SEBI guidelines; Derivatives: Meaning – Definition – Kinds – Importance – Eligibility Conditions laid down by SEBI – Investor Protection.

1. Financial Services	_	Dr. S. Gurusamy
2. Financial Markets & Serv	ices –	Gordon, Natarajan
3. Financial Markets & Insti	tutions –	Dr. S. Gurusamy
4. Financial Services	_	B. Santhanam
5. Financial Services	_	M. Y. Khan.

CONSUMER BEHAVIOUR

UNIT – I

Consumer Behaviour – Meaning and Definition - Buying behaviour – Types – Stages of buying process. Personal Consumer Vs Industrial Consumer – Consumer Satisfaction.

UNIT - II

Consumer needs and Goals – Consumer Perception, Consumer Learning – Meaning – Basic Principles of Learning – Role of Motivation.

UNIT - III

Consumer Attitudes – Nature, functions and Models of Attitudes – Nature of Personality – Brand Personality and Life Style Concept.

UNIT-IV

Group Dynamics – Meaning, Nature , Characteristics and Types of Groups - Reference Groups – Meaning and Nature, Factors affecting Reference Group Influence – Consumer relevant Groups.

UNIT - V

Social and Economic classes – Meaning and Definition of Social Class – Different Social Classes in India. Family – Definition, Role and functions of family – Life style of Family – Role of family in decision-making.

- Consumer Behaviour P.C.Jain & Monika Bhatt
 Consumer Behaviour An Indian Perspective
 Consumer Behaviour in Indian Perspective Text and Cases Suja R Nair
- 4. Consumer Behaviour

 Leon.G.Schiffman & Lesslie Lazar Kannak
- 5. Consumer Behaviour Reynolds & Wells
- 6. Consumer Behaviour James F.Tngel Roger D. & Blackwell

RETAIL MANAGEMENT

UNIT – I

Retailing – Definition and Scope of Retailing - Role of the Retailer - Rise of the Retailer – Global Retail Market – Challenges, Transition of Power. Retail as a Career – theories of retail development – Retail formats.

UNIT - II

Retail in India – evaluation, traditional business models and drivers .Perspective of retail strategy – retail value chain managing. Retail infrastructure – in India and future context.

UNIT – III

Retail store location – types, steps in selection, store design – principles and elements. Significance of HRM in retail – concept of retail store operations – ethical issues in retailing – green retailing.

UNIT -IV

Retail marketing mix – STP approach – retail image – retail communication mix – branding in retail – service in retail – importance and strategy – CRM in retail.

UNIT - V

Supply chain management – meaning, definition, need and evaluation – issues in supply chain frame work – supply chain integration. Retail logistics and International logistics: Definition, functions, performance and concepts. E - Tailing

- 1. Retailing Management Swapna Pradhan.
- 2. Integrated Retail Management James R Ogden, Denise Ogden.
- 3. Retail Management, Functional Principals and Practice Gibson G V Vedamani.
- 4. Retail Management Hasty and Reardon.
- 5. Retail Marketing Management Gilbert.